

**2018/19 Quality Improvement Plan for Ontario Primary Care  
"Improvement Targets and Initiatives"**

Flemington Health Centre 10 Gateway Blvd., Toronto, ON M3C 3A1

| AIM   |   | Measure   |      |   |   |                 |                     |        | Change  |   |   |  |   |   |
|---|---|---|------|---|---|-----------------|---------------------|--------|---|---|---|--|---|---|
| Quality dimension   | Issue   | Measure/Indicator   | Type | Unit / Population                                     | Source / Period                                     | Organization Id | Current performance | Target | Target justification  | Planned Improvement Initiatives (Change Ideas)  | Methods   | Process measures   | Target for process measure  | Comments  |
| M = Mandatory (all cells must be completed) P = Priority (complete ONLY the comments cell if you are not working on this indicator) A= Additional (do not select from drop down menu if you are not working on this indicator) C = custom (add any other indicators you are working on) |   |   |      |   |   |                 |                     |        |   |   |   |  |   |   |
| Effective   | Effective transitions                           | Percentage of those hospital discharges (any condition) where timely (within 48 hours) notification was received, for which follow-up was done (by any mode, any clinician) within 7 days of discharge. | P    | % / Discharged patients                               | EMR/Chart Review / Last consecutive 12 month period | 92231*          | CB                  | CB     | We will be focusing on hospital discharges for the 7 conditions best managed in primary care (as opposed to any condition as noted above).  | 1)Develop a tracking and reporting system for hospital discharges received within 48 hours (for the seven conditions best managed in primary care)                                      | Convene a working group of front desk, clinical and data staff to examine how to best track and report this work        | Working group has met and developed a protocol                 | By June 30th, 2018 develop a protocol for tracking these discharge summaries  | As flagged, this will only be for a sub-set of conditions |
|   |   |   |      |   |   |                 |                     |        |   | 2)Develop a follow-up system for offering appointments to clients when we receive a hospital discharge for the seven identified conditions  | Convene a working group of front desk, clinical and data staff to examine how to best implement this appointment system | Working group has met and developed a protocol                 | By September 30th, 2018 develop a protocol offering and tracking these appointments   | As flagged, this will only be for a sub-set of conditions |
|   |   |   |      |   |   |                 |                     |        |   | 3)Develop a tracking for the number of clients who have received follow-up (phone or in person) including those who declined follow-up within 7 days of discharge for select conditions | Convene a working group of front desk, clinical and data staff to examine how to best track and report this work        | Working group has met and developed a protocol                 | By March 31st, 2019 test the follow-up and tracking system for at least one clinician   | As flagged, this will only be for a sub-set of conditions |
|   | Wound Care                                      | Percentage of patients with diabetes, age 18 or over, who have had a diabetic foot ulcer risk assessment using a standard, validated tool within the past 12 months                                     | A    | % / patients with diabetes, aged 18 or older          | EMR/Chart Review / Last consecutive 12 month period | 92231*          | CB                  | CB     | As this is a new indicator for us to work on we will start by collecting baseline.  | 1)Understand how we currently provide and document diabetic foot ulcer risk assessments   | QI Committee member(s) will conduct a focus group with staff from primary care, chiropody and diabetes management       | Develop some key questions in order to map our current process | By September 30th, 2018 conduct focus group and provide recommendations on diabetic foot ulcer risk assessment and documentation  |   |
| Equitable   | Population health - colorectal cancer screening | Percentage of Ontario screen-eligible individuals, 50-74 years old, who were overdue for colorectal screening in each calendar year   | A    | % / PC organization population eligible for screening | See Tech Specs / Annually                           | 92231*          | 39                  | 33.00  | At Q3 of 2017/18 FHC's MSAAs stated 61% of our eligible clients had received colorectal cancer screening implying 39% had not. We will set a stretch target by aiming to improve this outcome by 15% which will result in 33% of clients overdue for the screening. | 1)On a quarterly basis pull lists of clients who are overdue for colorectal cancer screening so providers can offer this service  | Quarterly reports generated by Data Management Coordinator and disseminated to MD/NP/RN teams                           | Quarterly reports generated and used                           | By March 31st, 2019, FHC providers (MD/NP/RN) are regularly analyzing their practice for gaps in colorectal cancer screening and actively initiating care for clients who require screening |   |

|                        |                                       |  |   |  |  |        |       |       |  |  |  |  |   |   |
|------------------------|---------------------------------------|--|---|--|--|--------|-------|-------|--|--|--|--|---|---|
| <b>Patient-centred</b> | <b>Person experience</b>              | Percent of patients who stated that when they see the doctor or nurse practitioner, they or someone else in the office (always/often) involve them as much as they want to be in decisions about their care and treatment? | P | % / PC organization population (surveyed sample) | In-house survey / April 2017 - March 2018      | 92231* | 87.42 | 90.00 | Continue to strive for consistently high performance.  | 1)Provide an in-service for all clinicians around involving clients in decisions in their care   | A working group will be struck to research training opportunities and to arrange for a training that will have impact  | Working group meets at least twice and a training is arranged                            | By March 31st, 2019 a training has been delivered to clinicians around involving clients in decisions in their care         |   |
| <b>Safe</b>            | <b>Medication safety</b>              | Percentage of patients with medication reconciliation in the past year   | A | % / All patients                                 | EMR/Chart Review / Most recent 12 month period | 92231* | 4     | 20.00 | We will be ensuring appropriate charting in our EMR that allows for this indicator to be captured. We will focus on complex clients. | 1)Define 'complex clients' for this initiative   | A working group made up of diverse clinicians will identify who is most in need of regular medication reconciliation   | Working group struck and a minimum of one meeting is held                                | By September 30, 2018 'complex clients' have been defined for this initiative   |   |
|                        |                                       |  |   |  |  |        |       |       |  | 2)Develop a standard protocol and data workflow to capture this information  | A working group of clinicians and our Data Management Coordinator to develop protocol  | Working group is convened with diverse perspectives and has met a minimum of three times | By March 31st, 2019 FHC has developed a medication reconciliation protocol that clinicians are using                        |   |
| <b>Timely</b>          | <b>Timely access to care/services</b> | Percentage of patients and clients able to see a doctor or nurse practitioner on the same day or next day, when needed.  | P | % / PC organization population (surveyed sample) | In-house survey / April 2017 - March 2018      | 92231* | 36.68 | 45.00 | Continue to set a stretch target for this indicator  | 1)Client education on same day appointments  | Create a client education tool (e.g. poster, pamphlet) that describes FHC's same day and urgent appointment booking process  | Working group struck, minimum of 3 meetings, client education tool produced              | By March 31, 2019 a client education tool is rolled-out to clients across all three sites                                   |   |
|                        |                                       |  |   |  |  |        |       |       |  | 2)Focus on improving access in the practices where obstetrical care is provided (as these are the practices with the most access challenges) | Reach out to local primary care and obstetric clinicians in the East Sub Region to learn best practices around managing access for clients given the challenges with OB scheduling | At least two clinicians/teams are consulted on their approach to managing their practice | By March 31, 2019 a plan will have been developed and one change idea tested to improve access in practices with obstetrics |   |
|                        |                                       |  |   |  |  |        |       |       |  | 3)Implement consistent post vacation planning for all MDs and NPs schedule using Advanced Access   | Ensure post vacation schedule follows Advanced Access recommendations - including opening up appointments while clinician is away on vacation for urgent needs upon return         | Teams to work together to implement standard post vacation practices per provider        | By March 31, 2019 all MDs and NPs will have consistent post vacation scheduling practices                                   | This is an expansion on the work started in the previous QIP - we will be spreading the learning of post vacation Advanced Access scheduling for urgent appointments and follow-up to all providers |